





#### **Atlantic Ocean**

## Elizabeth River

Soo are Bay

Microsoft

PORT PILER

James Pilez

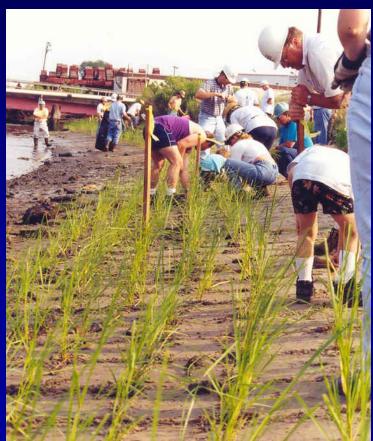
#### The Elizabeth River Project "Backbone Organization"

**Mission:** Restore the Elizabeth River to the highest practical level of environmental quality through government, business, & community partnerships.

RIVFF

- > 150 River Star Schools
- > 4,500 River Star Homes
- > 101 River Star Business





# Our Agenda Watershed Action Plan

- One of the 1<sup>st</sup> Sub-Watershed Plans completed on the Bay (1996, 2002, 2008, 2014)
- Focused efforts on priority actions that will have the greatest positive impact on river restoration
- Developed with input from 120 stakeholders including: government, science, citizen groups and industry



#### **Cancer in the Mummichog**

#### **Healthy Mummichog Liver**

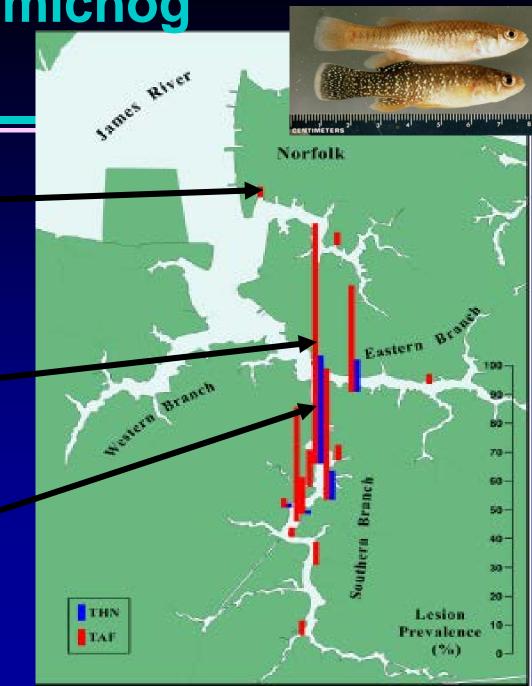


#### **Pre-Cancerous Mummichog**



#### **Cancerous Mummichog Liver**





# Money Point – A Story of Environmental Restoration

- Hess Corp
- Kinder Morgan
- Citgo
- VA Port Authority
- City of Chesapeake
- NOAA
- EPA
- NIH
- Corps of Engineers
- South Norfolk Civic League



# Paradise Creek – A Creek of Landfills Now a Creek Full of Life

- Dominion Power
- VA Port Authority
- Beazley Foundation
- City of Portsmouth
- US Navy
- EPA
- National Park Service
- Corps of Engineers
- Cradock Civic League
- State agencies



# Lafayette River – Achieving a Community Vision

- City of Norfolk
- HRSD
- Local Boat Clubs
- CBF
- NOAA
- EPA
- NIH
- 2,000 River Star Homes



## **Chesterfield Heights – Restore Resilient Shores**

- City of Norfolk
- Old Dominion University
- 100 Resilient Cities
- HUD
- FEMA
- NOAA
- EPA
- NIH
- Wetlands Watch
- 1,000 River Star Homes



#### **Collective Impact**

The commitment of a group of important actors from different sectors to a common agenda for solving a specific social problem.

# **Five Criteria for Collective Impact**

1) Backbone Organization – independent staff dedicated to the initiative

2)Common Agenda – shared vision
 3)Shared Measurement System – consistent measure of success

4) Mutually Reinforcing Activity – need a plan.
5) Continuous Communication – regular meetings

#### ENMRONMENTAL PORCY + POLITICAL SCIENCE

"This is a richly detailed and carefully supported examination of an under explored aspect of environmental protection; the role of grassreats arganizations. This work is particularly valuable keys and the transformer of these arganizations. The mix of history of these arganizations of these arganizations. The mix of history of these arganizations of these arganizations. The mix this mix particularly we be the researcy with the researcy with arganization of these arganizations. The mix concrete a particularly into the research of the re

\*This work offers a fresh perspective on collaboration by focusing an attizen-based efforts to resolve complex problems. An indepth examination of three grossroats environmental organit

#### Academic book on

collaborationFeatures case study

#### on Elizabeth River

# Project and River

Star Businesses.

of Urban Studies and Public Administration at Old Dominion University

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GRASSROOTS

SE FOR OLLABORATION



JOHN CHARLES MORRIS, WILLIAM ALLEN GIBSON, WILLIAM MARSHALL LEAVITT, AND SHANA CAMPBELL JONES

# THE CASE FOR GRASSROOTS COLLABORATION

Social Capital and Ecosystem Restoration at the Local Level

#### Questions??

